

Agenda Item 2

E-ISAC Operations

Manny Cancel, Senior Vice President and CEO of the E-ISAC, NERC Laura Brown, Director, E-ISAC Strategy, Policy, and Programs, NERC Technology and Security Committee Open Meeting August 17, 2022

TLP:WHITE

RELIABILITY | RESILIENCE | SECURITY









- Collective Defense
- Membership
- Threat Landscape
- Vendor Affiliate Program
- Natural Gas Engagement



Collective Defense

- Cross-border cooperation with Canadian industry/government (IESO, Cyber Centre, and Electricity Canada)
- Stand up of the new Energy Threat Analysis Center with U.S.
 Department of Energy (DOE)
- U.S. Department of Homeland Security (DHS) Cybersecurity and Infrastructure Security Agency Joint Cyber Defense Collaborative
- Increase Cybersecurity Risk Information Sharing Program engagement with partners (Cyber Centre, other ISACs, IESO, DOE, DHS)
- Engage through the Electricity Subsector Coordinating Council

- Canadian Organizations
 - 58 member and 10 partners
 - 31 out of 42 Electricity Canada members
- Member Additions
 - Over 100 new organizations and 1,110 new users joined the E-ISAC community in Q1-2 2022
- Industry Engagement Program
 - Tailored to specific stakeholder groups including Canadian membership



Threat Landscape

- Russian cyber threat actors are exploring options for potential counterattacks against critical infrastructure
- Preparedness Guidance:
 - Cyber Centre Guidance for Heightened Threat Environments
 - Joint U.S. and Canadian Alert on weak security controls and practices routinely exploited for initial access
 - E-ISAC ICS 'SHIELDS- UP' for electricity released
 - E-ISAC Geopolitical Preparedness Guide







- Microsoft "Defending Ukraine: Early Lessons from the Cyber War"
 - Increased Russian network penetration and espionage against Allies
 - Russian agencies conducting global cyber influence operations
 - Need for collective defense
 - Disburse and distribute digital operations/assets
 - Cyber Threat Intelligence and end-point protection

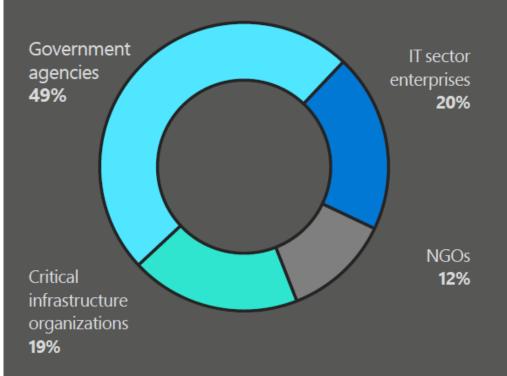




Threat Landscape

Recent Russian network penetration and cyber espionage operations outside Ukraine





128 Russian network intrusions

Countries

29% Success rate

In most instances the victims were operating on premises, not in the cloud.

Source: Microsoft, "Defending Ukraine: Early Lessons from the Cyber War"

OT Threat Response

Current activities

- Dragos threat hunting and intelligence support
- Industrial Control Systems (ICS) Security Bulletins
- Use of Neighborhood Keeper
- Coordination with DOE ETAC on specific OT threats

Planned activities

- Acquiring additional resources with ICS operations and security experience
- NRECA Essence and CRISP Integration
- Long-term: integrating CRISP and OT feeds

Future Opportunities

- Enhancing sharing operational and security information with government
- Enhancing security coordination between electricity and gas
- Developing legislation that provides incentives to collaborate to improve cyber security for critical infrastructure
- Establishing E-ISAC Vendor Affiliate Program
- Enhancing OT threat response capabilities



Questions and Answers



Vendor Affiliate Program

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Utilities Face New Challenges Managing Third Party Risk



- Increasing complexities and risk in reliance on supply chain software components
- Vendors who supply and manage products and software to industry are getting more engaged to address real world vulnerabilities impacting electricity
- Modeled on best practices and vendor programs across other critical infrastructure sectors



Introducing the E-ISAC Vendor Affiliate Program

- Fee-for-service program introduces a new membership model
- Three levels of membership
 - Bronze Level (\$10,000 / year)
 - Silver Level (\$25,000 / year)
 - Gold Level (\$40,000 / year)
- Focus on facilitating thought leadership and timely information sharing; no business development allowed
- 2022 "soft launch" with incremental implementation over three years





Vendor Affiliate Program Membership Benefits

Bronze

- 5 Portal user accounts
- Promote one event on Portal calendar
- GSC networking session
- Partnership and brand awareness



Silver

- 15 Portal user accounts
- Present on one webinar
- Promote two events on Portal calendar
- GSC networking session
- Participate in IEP session
- Partnership and brand awareness

Gold

- Unlimited Portal user accounts
- Present on two webinars
- Promote four events on Portal calendar
- GSC networking session
- GSC panel or training
- Invitation to IEP session
- Partnership and brand awareness



Program Growth 2022–2024

- Onboarding Plan and Cost Analysis Through 2024
 - 2022 5 vendors
 - 2023 20 vendors
 - 2024 30 vendors
 - o 1 additional FTE to support vendor program growth



- Finalize Program
 - Identify soft launch participants
 - Finalize marketing content
 - Notify FERC about new cost-model and anticipated revenue
- Soft Launch (July–August)
 - Onboard initial set of five (5) vendors for 2022–2023, pro-rated \$\$
 - Outreach to existing vendors and other interested parties
- Full Launch (September–December)
 - Extend outreach for 2023 participants
- Contact <u>Bluma.Sussman@eisac.com</u>





Questions and Answers



Natural Gas Engagement

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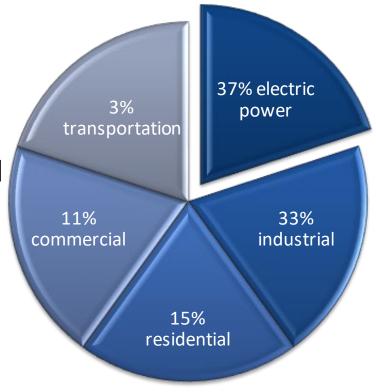






Natural Gas-Electricity Interdependence

- Real world cyber attacks and weather-related events are becoming more frequent
- These challenges highlight the need for greater alignment and coordination
- Natural gas and gas pipeline companies will increase resilience through CRISP and E-ISAC membership; access to cyber and physical threat information and analysis



Natural Gas Consumption by Sector (2021)
Source: www.eia.gov



Strategy: Expand Stakeholder Community to Reduce Risk



Expand CRISP/E-ISAC Membership

- 100+ combo companies are E-ISAC members
 - Expand E-ISAC membership by 10% by EOY
- Build off Natural Gas/Electric combo utilities who are already CRISP members

Membership Benefits

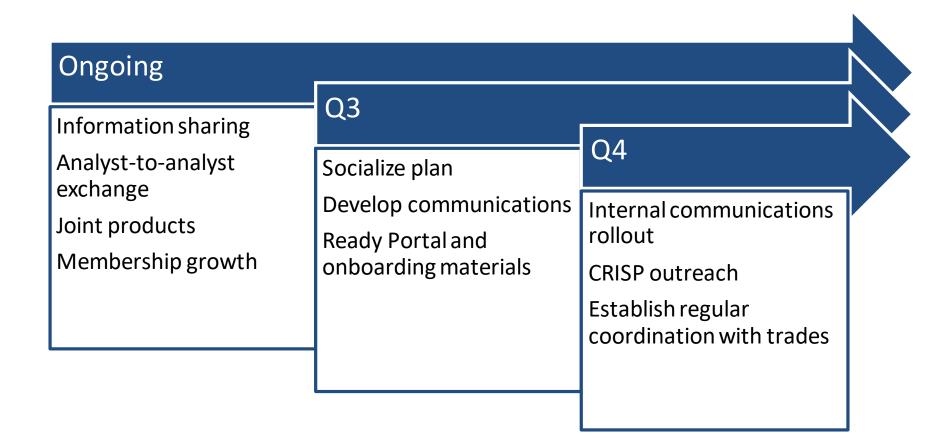
- Access to secure CRISP data, workshops, private, member-only chat channels
- Access to secure E-ISAC Portal information and analysis on physical and cyber threats
- Participation in monthly briefings, IEPs, GSC, and webinars
- Access to government partners and industry vendors



Industry Alignment and Input



- Early engagement with industry stakeholders and trade associations
- Input from gas/gas comboutilities
- Coordination with partners
- Collaboration across NERC and E-ISAC





Questions and Answers



ERO Enterprise Business Technology Scope and Focus 2023- 2025

Stan Hoptroff, Vice President, Business Technology Technology and Security Committee Open Meeting August 17, 2022

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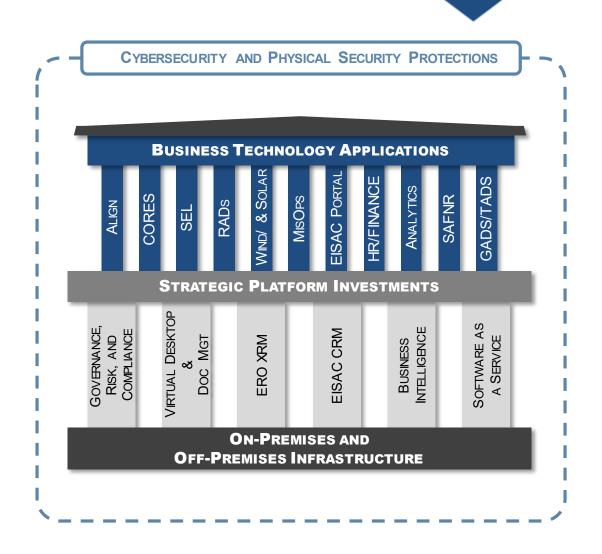


- Critical IT Investments
- Critical Skills to Be Acquired and Retained
- NERC and ERO Application Roadmap
- Align Release 4.0 and Release 4.5
- Align Governance
- NERC Business Technology Success Team Spotlight
- Security Advisory Group (SAG)



Critical IT Investments

- Ensure the protection of our platforms and applications
- Provide foundational infrastructure to support the ERO Enterprise
- Build and provide applications that enable our core mission







- Cyber Security
- Quality Assurance
- Cloud Computing
- Analytics
- Application Development
- Technology Success Support
- Project and Vendor Management



Critical IT Investments

- Cyber Security
- Platforms
- Application Development and Enhancements
- Acceleration of Cloud Computing
- Foundational Infrastructure and Specialized Infrastructure



Solutions Roadmap - 2023

- NERC Alerts Upgrade
- Generating Availability Data System (GADS) Wind Submission Site Retirement
- GADS Solar
- Reliability Coordinator Information System Replacement
- Enterprise Data Analytics Center
- Identity and Access Governance
- Security Operations Enhancements



Solutions Roadmap - 2024

- Bulk Electric System Performance Risk Analysis
- Reliability Assessment Data System
- Resource Adequacy Upgrade
- Corporate Risk Management
- NERC Public Site
- Perimeter Protection Enhancements

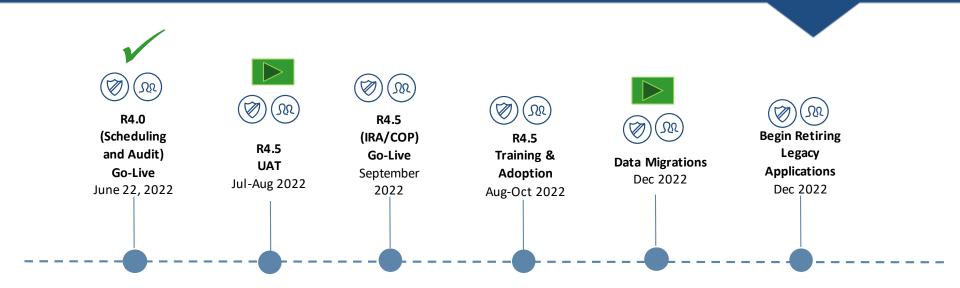


Solutions Roadmap - 2025

- NERC Application Platform upgrade (xRM)
- Master Data Management
- Inadvertent Upgrade
- Central Repository of Curtailments Upgrade
- Automated Testing Framework
- Secure Evidence Locker (SEL) Refresh
- Cloud Security Enhancements



Align Timeline







Registered Entities



ERO Enterprise Staff



In progress



Complete

--R4.5 Go Live moved from October to September (soft launch); date is dependent on performance testing results



Governance Model

Operations Leadership Team:

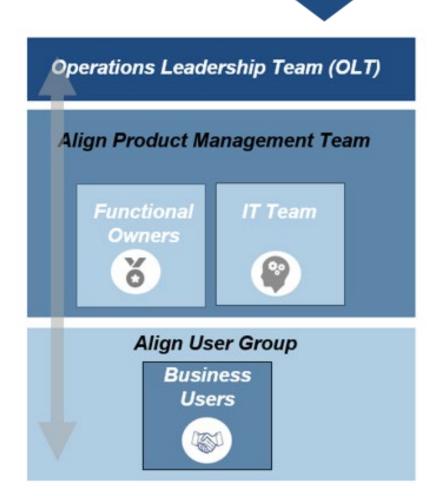
NERC and ERO Enterprise leadership; Provides vision and executive oversight

Product Management Team:

Comprised of NERC and Regional compliance and enforcement leadership, and NERC IT; Determines business needs for Align and ERO SEL; defines and supports project scope and delivery

Align User Group

Represents Region and registered entity end users of Align and ERO SEL; provides input into functionality and business needs; supports project delivery through requirements definition and user acceptance testing





The Business Technology Success All-Star Team



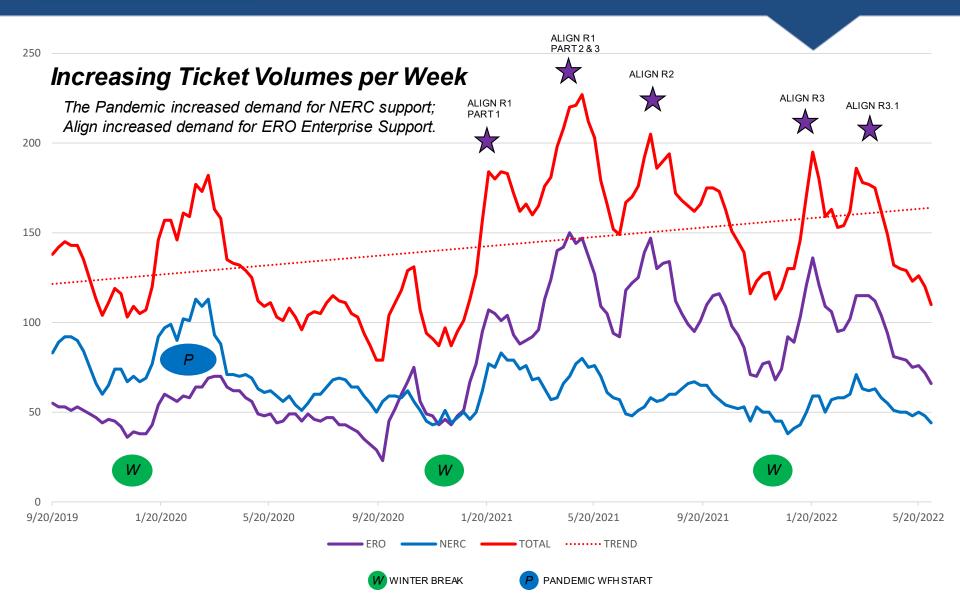


Technology Success Team Responsibilities

- PCs and peripherals (monitors, docks, etc.)
- Mobile devices (iPhones, iPads)
- Employee and Contractor On-boarding and Off-boarding
- Meeting Support
- Special Projects
- NERC Desktop Support
- ERO Enterprise Account Support
- ERO Enterprise Application Support

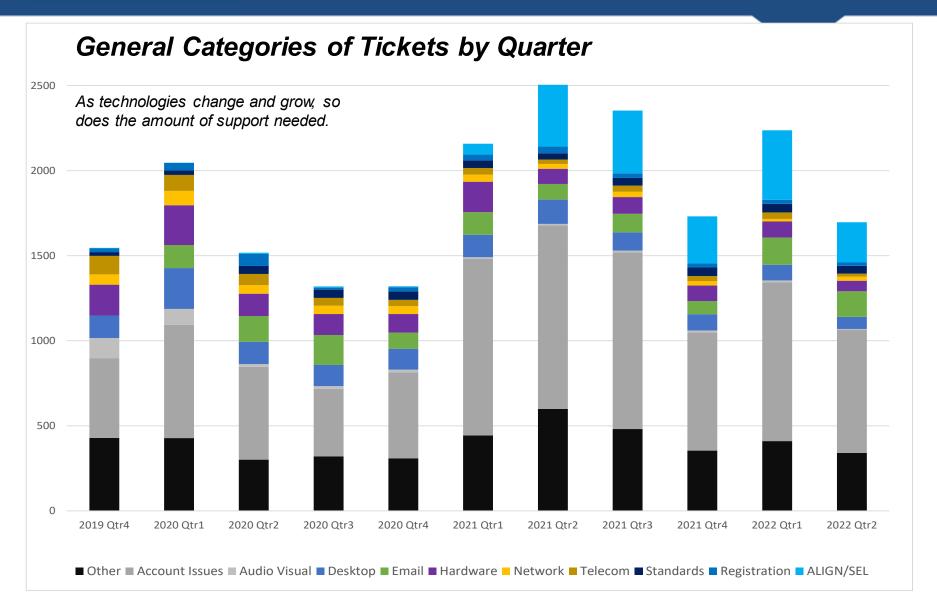


Support Tickets - Overall Trends



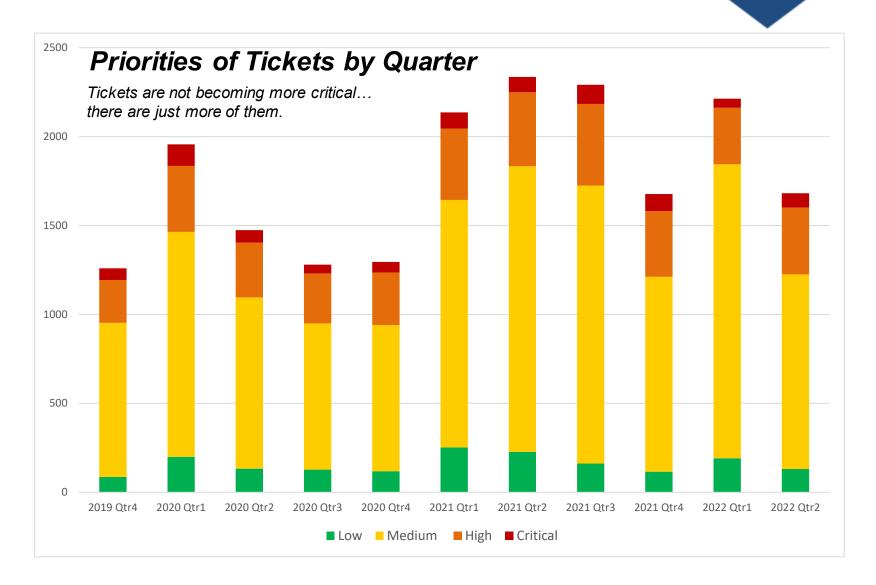


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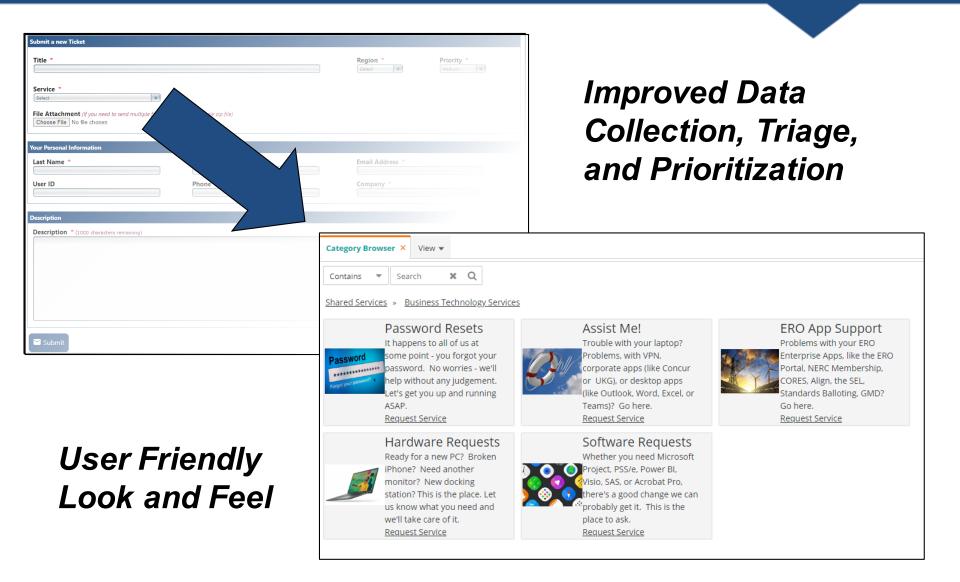


Support Tickets - Overall Trends





Business Technology Success"Sharpening the Saw"





Business Technology Success Supporting the ERO Enterprise





- SAG is comprised of security leadership from the industry for advisement of key NERC Security Initiatives
- Engaged in annual review of SEL
- Will engage on advisement of security plans









Background and Reference Material



ERO Application Portfolio

Enterprise Solutions

Compliance, Enforcement and Mitigation Align

Secure Evidence Locker
 SEL

Generation Analysis E-GAR

Reliability Coordinator Information RCIS

Wind Generation Availability GADS Wind

Geo-magnetic Disturbances
 GMD

Centralized Organizational Registration CORES

Resource Adequacy
 RA

Standards Balloting System
 SBS

Bulk Electric Network Exception Tracking BESNet

Coordinated Functional Registration CFR



ERO Application Portfolio

Enterprise Solutions

Misoperations Data System
 MIDAS

P Event Analysis Management TEAMS

User Management and Records UMR

External Collaboration Extranet

Phasor Measurement Unit
 PMU

ERO Registered Entity Portal
 ERO Portal

Joint Registration Organization JRO

Curtailment Events
 CRC

Grid Security Technology GST

NERC Membership

ERO Training Portal



Moving to a common platform has provided:

- A more secure method of managing and storing Compliance Monitoring and Enforcement Program (CMEP) data
- Alignment of common business processes, ensuring consistent practices and data gathering
- A standardized interface for registered entities to interact with the ERO Enterprise
- Real-time access to information, eliminating delays and manual communications
- Consistent application of the CMEP
- Ease of Access: Ability to download all standards and requirements for use in other systems



Align Release 4 and 4.5: What to Expect

Stakeholder Group

Registered Entities



Release 4 Functionality

- Enhanced Audit and Scheduling functionalities
- Compliance Planning (Inherent Risk Assessment and Compliance Oversight Plan)
- Expand Requests for Interpretation for Compliance Planning